



# The 2022 Guochao Playbook



Nov 2022

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## ABOUT



### A China-focused presence expanding globally

A research and consulting firm headquartered in China, with an Asia-focus and a presence on three continents



**GLOBAL NETWORK** 

#### **Our services**

An expertise relying on 4 strategic pillars



#### **Our methodologies**



#### 400+ clients for the past 10 years

#### Examples of references





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- Evolution

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- Potential Elements
- Cases Studies, incl. Successful, Controversial
- Recap, Takeaways

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## I. What Is Guochao

- Definition -



### Guochao or "national wave" is the popularization of Chinese culture among Gen-Z



Originally, the "GUO CHAO" (literally "national trend") refers to the increase consumer favoritism towards Chinese brands, designs, culture, spirits or products made in China





>> 75% of Chinese consumers surveyed state they like products that incorporate Guochao design elements.

>> The trendy attire of the **top Chinese pop celebrities pushes Guochao further** to the public.

>> Gen-Z is the main force of Guochao, with the trend reaching 80% of Gen-Z consumers.



Survey source: N=7,531, Trendinsight, Survey of New Domestic Products' Consumption Attitudes in 2020



What is "GUO 国"

Representative image, expression of a "Country of origin", Incl. value, features of diversity, etc.

se History Culture	National Spirit	Esthetics & Taste	Chinese Lifestyle
			Samedopendedde   Samed
立春 兩水 惊蛰 春7 立夏 小满 芒种 夏3 立秋 处暑 白露 秋7 立冬 小霉 大霉 冬3	E 小暑 大暑 5 寒露 霜降		<image/>

## What is "CHAO 潮"

More than fashion, it's stylish, trendy & playful brands, Apps, outfits, spirits



## "Guo" + "Chao" 国潮

Integration of traditional culture and modern elements





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## I. What Is Guochao

- Evolution of Guochao -



#### Evolution - 4 main evolutions have been observed through the overall market in China





The Guochao is **no longer** limited by its stylish design, such as for fashion. It's becoming a **positive spirit**, **value**, with **meaningful attributes** among the Chinese consumers and, this notion is **favorable by the domestic's overall policies** 

## Evolution - Guochao (国潮), domestic products (国货) and Chinese brands (中国品牌)

Search trends for "Guochao" started in May 2018, thanks to the State Council and Tmall

2,100	On November 20, 2018, the 2018 National Tide Baby Show was held in Hangzhou, with more than 30 "Guochao Kids Stars" performers with clothing evolution as the main line. Hundreds of media, guests and more than 100,000 people watched the event via webcast.	H&M's "anti-Xinjiang cotton" in 2021, statement sparked strong discontent among Chinese netizens. Nike, Adidas, GAP and other companies also proposed a "boycott" of Xinjiang cotton. As a result, Chinese shoppers turned to domestic brands Li-Ning and Anta, and searches for Chinese brands spiked.
1,800		
1,500 1,200 900	Since 2017, the State Council has designated <b>May 10th</b> as <b>"China Brand Day"</b> . In response to this call, in 2018, Tmall launched the "National Tide Action" for the brand day.	in my in you
600		
- And		
2016-07-11 2016-10	0-24 2017-02-06 2017-05-22 2017-09-04 2017-12-18 2018-04-02 2018-07-16 2018-10-29 2019-02-11 2019	Ho5-27         2019-09-09         2019-12-23         2020-04-06         2020-07-20         2020-11-02         2021-04-26
Source: Baidu inde	ex Guochao Domestic products Chines	se brands

### **Evolution - "Old" & Emerging Chinese brands use Guochao spirits to revitalize themselves**

Chinese consumers are turning away from foreign brands, giving some 'forgotten' domestic brands a second-life



Li-Ning released new series at Paris Fashion Week in 2018, which opened the **first year of "National Tide**" and became the benchmark brand of Guochao.



Founded in 1927, "Hui Li (回力)" gradually returns to young people's vision through co-branding,.



Forbidden City Wenchuang (文创), an old Chinese stationary brand, launched its first makeup and sold out in a short period of time.

#### **Evolution - Chinese consumers increasingly prefer domestic brands**

**Domestic brands** in general are benefiting from **improved reputations** 



The **increasing tension between the US and China** has caused stronger domestic consumption because of the **strengthened patriotism**. A study by Nielsen in 2019 shows that almost 70% of Chinese consumer prefer domestic brands.

东方甄选

腹有诗书气自华—董宇

Growth rate of product views on **on** Xiaohongshu (小红书):

**70%** Affordable Guochao products

50%

Mid-high-end Guochao products

<20%

3

European and American products

Chinese Gen-Z now don't consider the quality or appearance of domestic products to be inferior to foreign products. As Chinese brands have made significant progress in improving innovation, quality and technology, foreign brands can no longer rely on foreign allure to earn attention in China's market.





Taobao's new emerging livestreaming KOL Dongyuhui, who belongs to the Oriental

Dongyuhui, who belongs to the **Oriental Selection** (~20m fans), an increase of 100% within only a week by the end of June 2022 **E-commerce platforms** have made domestic brands' penetration much more efficient because of the more interactive technology **between sellers and buyers** and the increased user stickiness. According to the China Internet Network Information Centre, online user penetration jumped to almost 79% in March 2020.

COSMETICS

## **Evolution - Chinese brands are beginning to dominate the mass segment**

Guochao brands gained great popularity because of lower price and competitive quality



### **Evolution - The main domestic cosmetics consumers are Gen-Z who live in lower-tier cities**

Domestic brand cosmetics consumption is **higher in lower tier cities** 





#### Tmall domestic brand cosmetics consumption by region (2020)



- With the low-tier city consumer base being the **largest and have faster increasing consumption** growth, they are a cradle for the Guochao trend.
- Consumers in first and second tier cities have a relatively high unit price, and online consumption contributes nearly half of the total consumption, which makes top tier cities still the core main force as of now.



LUXURY

# Evolution - Chinese luxury goes beyond nationalism, it is a revival of traditional customs & art

Broader political

China as an **innovation hub**, consumers seek **to become trendsetters** 

*Guochao* should not be interpreted as blind nationalism: it stems from the idea that Chinese **culture is unique** and Made-in-China is **not a synonym for copycat and low-quality** anymore.

Chinese consumers are no longer willing to passively emulate and adopt global trends,

but rather want to contribute to shaping and

settling those trends.



developments in the last few years

and economic

Guo Pei's designs feature traditional Chinese aesthetics and exquisite craftsmanship that brought Chinese haute-couture to fame.





Chinese designs

**Chinese culture** 



## LI-NING 李宁: A Chinese sports apparel brand revitalized with Guochao

#### Usage of Chinese national colors and cooperation with IPs

#### Introduction:

- Founded in 1990 by Mr. Li Ning, the "Prince of Gymnastics" in China, it is now one of the leading sports brands in China
- As of June 30, 2020, there were 5,973 LI-NING sales points in China (excluding LI-NING YOUNG)

#### Challenges:

The dilemma of being a mid-end brand, facing pressure from both international brands and domestic low-priced brands



- Well-played story telling, with Chinese national colors "red", to demonstrate the national pride background
- Cooperating with well-known IPs to sit firmly on the throne of China's Guochao

LI-NING's collaboration with DunHuang Museum





Li Ning also launched Dunhuang&Tuo (敦煌·拓) shoes separately. The desert of the Silk Road is integrated into the shoe design. It is earthy and beautiful, each product's color scheme has a unique name.

Source: Zhihu, Tmall, Isfashion, www.nbd.com.cn,www.lining.com

LI-NING's brand colors







Lining in Beijing Olympic lighting ceremony

Li-Ning leverage Chinese national colors red and gold, contrasted with dark colors to stand out.

## Florasis 花西子: A modern cosmetics brand with an ancient-Chinese touch

Well studied oriental beauty style, focus on brand positioning and influential expansion on minorities in China using unique design

#### Introduction:

- A makeup brand with Asian oriental and flower makeup as the concept, develops healthy, skin-nourishing makeup products suitable for oriental Asian women
- Florasis's products represents the aesthetic concept of the current fashion cosmetics

#### Challenges:

 Facing the crisis of homogenization of Chinese domestic beauty products due to a lower-tech & competitive threshold.

## Strategy:

- Brand positioning: Florasis invited, Jennifer (Du Juan) - a "high-end oriental face", as the brand spokesperson, uses Guochao design with traditional places of interests.
- Expanding influence on minorities in China: "Miao Nationality Impression" intend to give people a culture tour.

## Spokesmen with Oriental beauty who are highly appreciated by Chinese people

#### Unique design related to minorities in China



"Miao Nationality Impression (苗族印象)"

- **Theme:** Miao People's Intangible Cultural Heritage Discovery Tour
- Items: Intangible cultural heritage, Miao silver jewelry craftsmanship, customized products.
- Florasis also collaborated with the People's Daily on the documentary "Uncommon Intangible Cultural Heritage", which inherits the mysterious and fashionable national beauty.



Florasis pays delicate attention to the **style and perception of the spokesperson** rather than just popularity and to match the **brand tone**.

#### Florasis's Guochao-designed products







## Pepsi 百事中国: A foreign brand's constant Chinese flavor innovations

#### Creative new products' taste and design related to Chinese traditional festivals

#### Introduction:

- PepsiCo was one of the first multinational companies to enter China, and its products have been sold in China for 39 years.
- In the past 10 years, PepsiCo and its business partners have invested more than RMB 53 billion in China

#### Challenges:

 Other FMCG rivals, such as Coca-cola also work hard on localization & Guochao topics, thus requiring fast-move actions to compete with.



- Pepsi invites popular celebrities to endorse to attract unconventional young generations in China
- Pepsi makes more **Chinese localized designs & popular local flavor** to attract more domestic consumers

The main brands of Pepsi China



#### **Creative Pepsi-Cola with mid-autumn festival**



Pepsi launched Osmanthus flavor for the midautumn festival. Osmanthus is a nostalgic flavor for many Chinese.

#### Trendy design with Chinese characteristics

Lay's potato chips frequently launch new Chinese flavors such as **Spicy braised duck neck flavor, salted egg yolk meat dumpling flavor**, which has attracted lots of Chinese consumers.





天猫姜食大脾日 | 💋 百事可乐

Pepsi China's drinks all have new can designs, incorporating elements such as **golden lions**, **koi, magpies**, which are festive and auspicious.

Source: NETEASE, Tmall, PepsoCo



## Yue Xin Yi (粤新意): Nestle's Cantonese-inspired ice cream flavors

New ice cream brand aims to expand the influence of **regional culture** (southern Guangdong) through its products

#### Introduction:

- In March 2021, Nestlé Ice Cream launched a new sub-brand-Yue Xin Yi.
- It has multiple innovations in ice cream flavors, textures, and shapes, allowing people across the country to experience unique Cantonese culture and lifestyle.

### Challenges:

 The brand has to well study the concept, flavors, in terms of communication categories' innovations and taste authenticity

#### Strategy: C

- The launch of the Yue Xin Yi brand is a major move for Nestlé ice cream to meet consumer demand for **newer**, **more delicious**, **and more unique and richer high-quality ice cream** products.
- The products contain uniquely Chinese flavors, such as **lychee rice wine**, **Osmanthus, and condensed milk.**

Source: Nestle, Tmall, zguocaijing



Flying fish crispy skin ice cream comes in the flavors lychee rice wine with sweet-scented Osmanthus and frozen mandarin duck milk tea. It reinterprets the ancient "drunken concubine" with Guochao packaging.

The milk tea flavor combines mellow **Hong Kongstyle milk tea and strong coffee**, presenting a double flavor and a richer taste with a special place in Chinese people's hearts.

The lion dance stick series is inspired by the eyecatching lion dance shape of Chinese traditional culture.

Flavors include condensed milk and charcoal grilled yogurt flavor, toffee flavored milk sauce, sea salt flavor, condensed milk mango pineapple.



### **Evolution - International luxury brands incorporate Chinese elements into product design**

Foreign brands try to include Chinese cultural elements in the **"early" stage**. However, Chinese consumers judge the brand based on the **authenticity** of how they integrated the elements into the design.



Burberry, an iconic British luxury brand, has come out with the heritage check scarf embroidered with a red Chinese character "福" ("fortune"). Chinese netizens had negative feedback as they believed that the British heritage check and the Chinese character are irreconcilable.



In celebration of Chinese New Year, **Nike** brought out the 2016 special edition trainers featuring Chinese characters "發 " (becoming wealthy) and "福" (fortune). Despite the positive symbolism, the two words combined actually have a euphemistic meaning of "getting fat".



**Dior** combining western and Chinese aesthetics in an elegant way. Though deemed **outdated** by many people nowadays, floral printing has been a Chinese folk art form. Dior used European botanical line drawing technique and designed a pattern inspired by Golden Crane Hydrangea for their limited edition handbag.

#### **Evolution - Foreign products are increasingly including Chinese elements**

Adaptation of Guochao should avoid cultural faux pas, aiming at capturing attention, adapting to include Chinese cultural elements

#### Why foreign brands embrace Chinese elements

- International brands are becoming more "China savvy" because the national purchasing power is increasing, and is overtaking the West as **a critical market** for luxury goods in the world.
- By collaborating with local creators and using local elements, foreign brands are able to perfectly capture the modern Chinese zeitgeist and avoid cultural blunders.

#### Practices after year of 2020



#### **Burberry: New Year's Eve Series**

Burberry's 2021 New Year collection features a plaid element. The creative **baseball cap** is decorated with fun and vibrant horns to celebrate the auspiciousness of the Year of the Ox and bring personal creativity to the everyday outfit.

#### Adidas: New-Year Series for the Year of the Ox

In Jan 2020, Adidas has integrated **fish, bulls, pixiu** (貔貅), **peacocks, unicorns** into product designs, launching the New Year series for the Year of the Ox. In terms of marketing, Adidas invited many celebrities to create New-Year short films and Newyear wish posters to get attention and **realize shortterm sales growth.** 



Source: Digitaling



#### **Evolution - Growing preference for the Chinese style streetwear & pop culture**

Thanks to the young Gen's spirits of inclusivity for diverse apparel styles, celebrities and KOLs

STREETWEAR



Streetwear was originally limited to sportswear. As Chinese society becomes **more inclusive of diverse apparel styles, brands started to experiment with genderneutral items**. According to PwC Consulting, in 2019, Chinese consumers spent 5x more on streetwear than on nonstreetwear.



As Chinese **rap** is no longer an "underground" music genre with the rise of the popular show "Rap of China", younger generations started to notice the combination of rap and streetwear on celebrities/rappers such as Lu Han and Kris Wu.



Chinese are not only celebrity-obsessed, they also rely on KOLs for recommendations. one of the female streetwear authorities in China, former **rapshow** contestants Lexie Liu has been leading the trend on social media.

As China has become the global superpower in the 21<sup>st</sup> Century, buying domestic products **contributes to the national economy**. In addition to being just "made in China", streetwear brands are **incorporating innovative design in high-quality products** to express nationalistic pride with fashion elements.

## **Evolution - What makes a domestic product a part of "Guochao"?**

Chinese consumers told us they view Guochao products as domestic products with cultural attributes



### Why "Guochao" – Recent regulations that are favorable for national pride

#### The general direction focus on cultural protection (e.g., inheritance, ICH) and domestic/rural specialties' revitalization (e.g., handicrafts)

_			
Date	Regulation	Influence	Actioning body
Jan-17	Opinions on Implementing the Project of Inheriting and Developing Chinese Excellent Traditional Culture 关于实施中华优秀传统文化传承发展工程的意见	Elevates <i>cultural inheritance</i> and development to a <b>core position</b> by expounding cultural inheritance and development in the form of a central document for the first time	General Office of the CPC Central Committee, General Office of the State Council
Feb-18	National Strategic Plan for Revitalization of Rural Areas (2018-2022) 国家乡村振兴战略规划(2018-2022年)	Provides <b>specific requirements</b> for implementing the <i>rural revitalization</i> strategy	Office of the Central Leading Group for Rural Affairs
Mar-21	"14th Five-Year" Plan and Outline of Vision 2035 "十四五"规划和2035年远景目标纲要	Programmatic document for building a culturally powerful country	National People's Congress (NPC)
Apr-21	Opinions on Promoting Cultural Industry to Empower Revitalization of Rural Areas 关于推动文化产业赋能乡村振兴的意见	<b>Specializes and refines</b> rural revitalization measures leveraging 8 key areas such as <i>handicrafts and digital culture</i>	Ministry of Culture and Tourism and other five departments/institutions
May-21	"14th Five-Year" Plan for the Protection of Intangible Cultural Heritage "十四五"非物质文化遗产保护规划	Promotes and guarantees the realization of the development goal of comprehensive <i>protection of intangible cultural heritage projects by</i> 2035	Ministry of Culture and Tourism
May-21	"14th Five-Year" Plan for Cultural Industry Development "十四五"文化产业发展规划	Supports the <b>innovative development and transformation</b> of <b>cultural industries</b>	Ministry of Culture and Tourism
Jun-21	Law on the Promotion of Revitalization of Rural Areas 乡村振兴促进法	Provides <b>legal guarantee</b> for rural revitalization by raising legally-valid clear requirements for the <i>protection and development of rural culture</i> and other aspects, which marks the first year of rural revitalization	National People's Congress (NPC) Standing Committee
Jul-21	Double Reduction Policy "双减"政策	The status of <i>English subjects</i> in education declined	General Office of the CPC Central Committee, General Office of the State Council
Aug-21	Opinions on Further Strengthening the Protection of Intangible Cultural Heritage 关于进一步加强非物质文化遗产保护工作的意见	Improve the protection and <i>dissemination</i> of intangible cultural heritage	General Office of the CPC Central Committee, General Office of the State Council
	Feb-18 Mar-21 Apr-21 May-21 Jun-21 Jul-21	Jan-17Opinions on Implementing the Project of Inheriting and Developing Chinese Excellent Traditional Culture 关于实施中华优秀传统文化传承发展工程的意见Feb-18National Strategic Plan for Revitalization of Rural Areas (2018-2022) 国家乡村振兴战略规划 (2018-2022年)Mar-21"14th Five-Year" Plan and Outline of Vision 2035 "十四五"规划和2035年远景目标纲要Apr-21Opinions on Promoting Cultural Industry to Empower Revitalization of Rural Areas 关于推动文化产业赋能乡村振兴的意见May-21"14th Five-Year" Plan for the Protection of Intangible Cultural Heritage "十四五"非物质文化遗产保护规划May-21"14th Five-Year" Plan for Cultural Industry Development "十四五"非物质文化遗产保护规划May-21"14th Five-Year" Plan for Cultural Industry Development "十四五"非物质文化遗产保护规划Jun-21Law on the Promotion of Revitalization of Rural Areas 乡村振兴促进法Jul-21Double Reduction Policy "双减"政策Aug-21Opinions on Further Strengthening the Protection of Intangible Cultural Heritage	Jan-17         Opinions on Implementing the Project of Inheriting and Developing Chinese Excellent Traditional Culture Fxy实施中华优秀传统文化体承发展工程的意见         Elevates cultural inheritance and development to a core position by expounding cultural inheritance and development in the form of a central document for the first time           Feb-18         National Strategic Plan for Revitalization of Rural Areas (2018-2022)         Provides specific requirements for implementing the <i>rural revitalization</i> strategy           Mar-21         "14th Five-Year" Plan and Outline of Vision 2035 "+ "Han % % The % % % % % % % % %         Programmatic document for building a culturally powerful country           Apr-21         Opinions on Promoting Cultural Industry to Empower Revitalization of Rural Areas % 7 # # majo x % m with # who # % %         Specializes and refines rural revitalization measures leveraging 8 key areas such as handicrafts and digital culture           May-21         "14th Five-Year" Plan for the Protection of Intangible Cultural intertage         Promotes and guarantees the realization of the development goal of comprehensive protection of intangible cultural heritage projects by 2035           May-21         "14th Five-Year" Plan for Cultural Industry Development "+ majo x / m witage m %         Supports the innovative development and transformation of cultural industries           May-21         "14th Five-Year" Plan for Cultural Areas % 7 # % / m % / m %         Provides legal guarantee for rural revitalization by raising legally-valid clear requirements for the protection and development of rural culture and other aspects, which marks the first year of rural revitalization

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## II. Attitude



### **Q: What impressions come to mind when you think of Chinese brands?**

In our in-depth interviews, we asked Chinese Gen-Z what Guochao means to them

## more-sensitive-to-customer-groups novelty good-quality creativity creativity tradition practical attordabl wide-variety imitation cultural made-in-China

Guochao brands have gained great reputation and market share by relying on the advantages of **lower price**, **practical** and **competitive quality**, but have also suffered from the perception of being "**imitation**".

Source: In-depth interviews with Chinese Gen-Z daxue consulting

### Q: What's your first impression of Guochao?

Many participants associate Guochao with "fashion" and "culture"

## Well-designed Innovation Value Ull Low Price asn Trend **Chinese Elements** Cosmetics Marketing Apporac

Source: In-depth interviews with Chinese Gen-Z daxue consulting

Keywords mentioned more than once

Fashion	8
Culture	4
Clothing	4
Chinese elements	3
Young	3
Well-designed	3

## **Guochao in luxury - includes both functional and emotional features**

Beyond cultural **confidence and patriotism**, the **perceived higher value-for-money**, **more attentive** customer care and **wider range** of customized services LUXURY



#### What Chinese luxury brands do better than foreign ones

bouaht Chinese luxurv aoods

**Reasons why respondents bought Chinese luxury** aoods

Source: Daxue Consulting Survey (2022), N=1,000

Guochao is not just about certain designs and supporting national businesses. In fact, Chinese brands are associated with inherent elements, such a higher value-for-money, more attentive customer care and a greater variety of customized services, giving them a competitive advantage.

LUXURY

### A prominent trend accelerating the emergence of many local brands

Guochao sparked the sentiment of nationalism and cultural confidence in consumption, and it has impacted the luxury sector



Online search on Baidu



#### Why do they prefer Chinese luxury brands?

Chinese consumers across all age groups prefer local luxury goods for:

- The use of traditional cultural elements in the product
- Supporting local businesses
- Value for money

#### 62% Gen-Z surveyed purchased Chinese luxury brands' products

Source: Daxue Consulting (2022), N= 1,000

- Gen-Z consumers were born and raised as China's economy took off, thus they have **stronger confidence** in national identity and Chinese brands
- Guochao elements suit Gen-Z's need for realizing self-expression through luxury products
- The consumer sentiment of Gen-Z, which accounted for 15% of luxury spending in China, could impact the product offerings of the luxury sector

10%

10%

### How impressions of Chinese brands compare to foreign ones

	Characteristic	% who mentioned
	Technology Brands	29%
	Bold	13%
American	Oversized	10%
	Low Price	10%
	Innovation	7%
	Fashion	7%
	Good Quality	23%
	Delicate	15%
Japanese	House and living things	8%
	Technology	8%
	Cosmeceuticals	8%
	Easy to use	8%

	Source. In-depth interviews with chinese	Gen-Z uaxue consulti
	Characteristic	% who mentioned
	Entertainment Industry	28%
	Cosmetics	17%
Korean	Technology Brands	7%
	Cosmeceuticals	7%
$\bigcirc$	Aesthetic Medicine	7%
	Low price	7%
	High Price	17%
_	Fashion	17%
European	Luxury	17%
* * * * * * *	Status	10%

Good Quality

Long History

Source: In-depth interviews with Chinese Gen-Z daxue consulting

daxueconsulting

#### Q: What do you think foreign brands misunderstand about Chinese consumers?

Most suggested that foreign brands understanding of Chinese culture is superficial

Dolce & Gabbana thinks that Chinese people are **fond of foreigners** and that high prices can attract Chinese people because Chinese people have a lot of money, but they **pay more attention to quality and cultural representation**.

#### -- Male, 20

Samsung has misunderstood Chinese consumers perceptions of the spontaneous combustion of its cell phones, thinking that Chinese consumers can turn a blind eye. Many Chinese Gen-Z feel foreign brands understanding of Chinese surface-level. is These culture elements used are for pure promotional purpose. When a brand misuses Chinese cultural elements or has offensive content in promotion materials, it would be difficult for the brand to survive in the Chinese market, let alone gaining more market share.

Many foreign brands do not understand the **connotation of Chinese elements** very well. Their understanding is mostly **superficial**, making it difficult to attract most consumers.

#### -- Female, 24

I can't think of any misunderstanding now. Maybe it doesn't happen that often because I think they conduct market research before product launch.

-- Male, 20 Source: In-depth interviews with Chinese Gen-Z daxue consulting -- Male, 24


## Q: Over the last 5 years, have you purchased more products from Chinese brands?

Females have been more inclined to increase their consumption of domestic brands, among the Gen-Z



Source: In-depth interviews with Chinese Gen-Z daxue consulting



<u>Yes</u>, I've purchased more from domestic brands:

The quality, **innovation and marketing of** Chinese brands are all improving, so there's no need to prefer foreign brands blindly

2

The price is the most important factor that influences the buying decision.

N

1

<u>No</u>, I did not purchase more domestic brands:

I still only buy brands that I am **familiar with before**, regardless of whether it's domestic or foreign brand



For **daily necessities**, I may be more inclined to choose domestic products, but for more expensive items such as electronic products, I would 100% choose foreign brands

## What are the impactful Guochao brands among Gen-Z today?

Brands of apparel and beauty are the keystones, EV are rising; Chinese history, artifacts and modern *marketing* strategies seem to be the right "tools"



#### O: What brands incite national pride for you?





Brands either with a long Chinese history, artifacts, or innovative

## Q: What foreign brands have you seen incorporate Guochao elements?

Most interviewees recalled Guochao by Balenciaga, Gucci and Adidas





Every Spring Festival, **Gucci** brings out apparel products with zodiac elements.



Every year, sportswear brands like **Adidas and Nike** launch New Years limited edition products.

Luxury brands will launch seasonal products, like bags, clothes in **Spring Festival or Chinese Valentine's Day**. I remember there are elements like roses, or "I love you" in Chinese.

-- Female, 24

Sports brands such as Adidas launch apparel products with Chinese elements during **Chinese New Year every year.** 

-- Female, 20

## Q: What do you think would be the future evolution for Guochao?

Overall optimistic about the future, though few concerns were raised

"Guochao is **becoming more popular** in China. However, there are many obstacles if Chinese brands want to break into the international market. Especially now in a global pandemic, promotion abroad will not go too smoothly."

—— male, 20

-- male, 20

"The main thing is innovation, imitation is not enough to become a familiar trendy brand or even luxury goods, what is needed is the designer's avant-garde design concept and popular design style." "It will get better and better. It is **very popular among young people**, but they must pay attention to quality."

-- female, 21

Most participants have an **optimistic prediction of the future of Guochao**, believing it will become more and more popular.

However, some people also raised suggestions and concerns, such as (local) Guochao brands' challenges in developing in foreign markets such as increasing consumer acceptance and gaining market share, the lack of innovation and quality issues.

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# III. How to leverage Guochao?

- Potential Elements -



## Choosing the right elements to a Guochao marketing campaign

Guochao is a big "IP category", it could embrace a large amount of elements for brands to play

#### The Right Guochao Campaign Could:

- ✓ Include **exquisite** features
- ✓ Endow **authentic** touch, feeling
- Have a clear, up-to-date understanding of the Chinese elements leveraged

#### **ELEMENTS SUCH AS**

- Featured visual (e.g., Design style, color patterns)
- Traditional sounds, music, instruments (e.g., Guzheng)
- History, story (e.g., Dunhuang, Gugong)
- Minority (ethnic) cultures (e.g., Miao)
- Chinese foods & gastronomy (e.g., regionals, TCM type ingredients)
- National unique animal (e.g., panda, crane);
- National Arts, Spirits & Lifestyle (e.g., tea, calligraphic, Chinese pop culture). And more

- The Right IPs Help Brands:
- ✓ Go viral
- ✓ Maintain the popularity
- Enhance the emotional connections with
- consumers

喜茶♥喜茶超话

#Heytea x Menghualu -

"Don't rush. I'm doing it. I'm doing it"

茶×梦华录#别催了,在做了在做"



Popular TV series Menghualu





4月7日,嘉茶与知名街头潮流引除者藤原浩及旗下设计单位FRAGMENT推出 联名活动,得益于喜茶的品牌势能。设计灵感,产品实力,以及藤原治疗海绵影响 力,富奈借出的藤原语联各特调产品? 體黑電臺: 上市首日即卖出超过16万杯,在物 流运输,联名包材供惠不足的病况下, 醋黑電臺总銷量到目前也已超过了100万杯,在正常售卖的门店中,醋黑電桑平均单日店销量达到了200杯以上。







HEYTEA

daxueconsulting

- Weibo Pub account

## The "new" well-known Guochao brands and designers/founders

Many of them are born in the 80s, seems that they have a deep understanding of both the market and the national culture

#### Samuel Guì Yang fashion

Yang Guidong 1988

Gentle and elegant, a minimalist Chinese style with a sense of mystery



- "New Chinese" Style. Ingenious compatibility of Chinese elements and modern clothing systems.
- Undefined Female Images. Break down stereotypes about traditional oriental femininity through fabrics, cuts and silhouettes.

#### Florasis 花西子 makeup

Hua Mantian 198x

Packaging with **oriental elements** and **flower-carved** makeup.



- All-round Oriental Aesthetics 东方美 学, penetrates product naming, appearance and packaging.
- Attractive Collaboration. Co-branded with Hanfu, Chinese animation, games and other fields.

#### Sexy Tea 茶颜悦色 F&B

Lv Liang 1979

Chinese classical elements, the packaging and brand logo show oriental beauty.



- Unique Positioning. A tea brand with cultural attributes, expressing
   Chinese Tea Culture through poetry and calligraphy.
- High Brand Recognition. Integrates culture elements into product naming, packaging, store interior, and logo.

#### Pop Mart 泡泡玛特 art & toy

Wang Ning 1987

Sold in the form of a **blind box**. Trendy art toy products that young consumers love



- **Continuous Innovation.** Combining various elements, including **Chinese Zodiac, Journey to the West, National Treasure**, etc.
- Blind Box Marketing. Scarcity & mystery. Ignite curiosity and promote (re)purchases.

## Example elements #1- Traditional & nostalgic design

## **CHINESE COLORS**

Guochao brands use a wide range of vivid, and sometimes high saturated colors such as gold, red, brown, purple and white.







**Traditional color pallet: Florasis** Colors inspired from traditional art, soft borders curved borders with gradient color blends.

**Bold color pallet: Li-Ning** Chinese national colors red and gold, contrasted with dark colors to stand out.



**Nostalgic color pallet: White Rabbit** Chinese elements from the 90s, muted primary colors, hard borders and straight edges, no gradients. **CULTURAL ELEMENTS** 

Chinese traditional cultural elements such as cranes, landscape paintings and phoenixes are used in the design



## Example elements #2- The "Guoxue" (erudition of the country) & history

**Traditional elements** have the potential to play **an important role**, esp. in **connection building-up** between brands & consumers



## Example of the historical elements - Dynasties and the relevant cultures (1/3)

An already, well-designed, conceptualized, and empowered storytelling, that is "ready-to-be-leveraged"



## Example elements #2- Dynasties and the relevant cultures (2/3)

## Both local and international brands joined the game

Mark Fairwhale x Sanxingdui 三星堆 2021.12



Sanxingdui bronze masks are integrated into clothing and matches the classic "Mark Fairwhale blue" to consolidate the brand's diversification and Guochao attributes. Semir x The Classic of Mountains and Seas 山海经 2020.04



Semir takes **five mythical beasts with different meanings and stories** as the creative prototype, then uses the **technique of ink jet dyeing** to restore the original feeling of ink painting.

#### CLOT & Air Jordan x Terracotta 兵马俑 2021.02



The CLOT x Air Jordan "Terracotta (兵马俑)" series features terracotta as the main color tone, with the upper clad of a Terracotta Warrior armor plate.

## Example elements #2- Dynasties and the relevant cultures (3/3)

## Sometimes, "join venture" with a 3rd element (e.g., traffic-based celebrities, iconic product lines)

HLA x Romance of the Three Kingdoms 三国演义 JOEONE x Designs of composite flowers 宝相花 2020.09 2022.01

Converse x Blue-and-white porcelain 青花瓷 2020.11



The Three Kingdoms series sweatshirts integrate various well-known characters and stories in the book



With the theme of "prosperous China", JOEONE integrates Sui & Tang Dynasty elements, like **composite flowers** on men's pants, combined with patterns like **auspicious clouds and lotus flowers**.



Converse teams up with **Lay Zhang**, the brand ambassador for APAC and uses **blueand-white porcelain patterns** to decorate the classic Chuck70's **tongue**, **heel and sole**.

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# III. How to leverage Guochao?

- Cases Studies -



## Successful Guochao - Events/Products/Campaigns/Branding (1/2)

#### The **Right** Guochao movements need to be leveraged by the **Right** channels, at the **Right** moments



LI-NING "Wudao悟道"

- Channel: New York Fashion Week FW18 Show
- Concept: "Self-examination, self-realization, selfcreation 自省、自悟、自创"



SCENT LIBRARY x White Rabbit

- Channel: Omnichannel sales
- Concept: "Retro Guochao brings you back to childhood 复古国潮带你回到 童年"



Adidas New Year-specific short films

- Channel: All major internet platforms
- Concept: "Create everything in the New Year 新年造万象"

#### 2018.02

LI-NING's stock climbed after the show. On March 16<sup>th</sup> 2018, it reached **a 52-week high of HK\$8.49**, and its market value hit **a five-year high of HK\$18.3 billion** compared to HK\$12.5 billion on the day before the show, which is **a surge of nearly 6 billion in just 40 days**.

As LI-NING's **first "transformation" attempt**, I think this show is amazing, at least it has achieved the purpose of **attracting young people**. I really look forward to the future progress of the brand.

--a highly agreed comment from Zhihu @沉舟策

#### 2019.05

The topics of #来点孩子气# has a total of nearly 2 billion exposures; the product sold over 10,000 bottles in 1 minute and 100,000 bottles in 3 minutes; SCENT LIBRARY's Tmall store added 150,000+ followers, performance increased by 200% compared with the same period in 2018 and offline store increased by 80%.

The packaging is the White Rabbit toffee style from my childhood memories, which is nostalgic. The smell is also pure White Rabbit toffee, making me want to have it all in the whole series.

-- Red user @mmmmmmaby

#### 2020.01

In just four days since the short films were released, the #新年造万象# topic has reached 220 million views, 1.67 million discussions, and tens of millions of video views on Weibo.

**One of the most awesome** branding videos I have seen this year. The mix and match of modern and ancient style really did a great job 毫无违和感

-- WeChat user

## Successful Guochao - Events/Products/Campaigns/Branding (2/2)

**The final outputs** (e.g., runway, special editions, videos) need to be **relevant**, **appealing**, with a **sense of authenticity**, to avoid a bad buzz



XTEP x Shaolin Collaboration Runway

- Scale: Mount Song Shaolin Temple
- Concept: "Deconstructing cultural traditions and reshaping the future 解构传统文化,重塑 未来"



KENZO "The Year of the Tiger Capsule"

- Scale: Omnichannel sales
- Concept: "Tiger plus tiger 虎上加虎"



HEYTEA x Menghualu梦华录

- Scale: All stores nationwide include four specific theme stores
- Concept: "Integrate the traditional tea culture into the new tea drink 让传统茶文化照进新茶饮"

#### 2021.06

In the first year of the cooperation, the **total topic exposure was 700 million+**; the related Weibo topics of brand spokesperson Fan Chengcheng were exposed to **over 400 million with 735,000 interactions**.

> The **shared genes and spirits of "sports"** of XTEP and Shaolin have laid a solid foundation for their cooperation. And Shaolin, **a classic cultural IP that had never joined forces with other brands before**, is a highlight of this cooperation.

> > --Digitaling

#### 2022.01

The official Weibo topics #K虎年寅家# and #KENZOCNY# have a total reading volume of over 30 million with over 13 million discussions.

Compared with other brands, KENZO is more proficient in the application of tiger elements, which is their classic icon. In the Chinese Year of the Tiger, the brand has brought more changes to the original pattern, attracting many young consumers.

--Red user @Darrrrcy 📗

#### 2022.06

HEYTEA currently has collaborated with about **80** IPs. This time, in less than 2 days after the topic of #喜茶梦华录# was released, there is a total of **30 million+ views** on different platforms across the Internet.

The two drinks **perfectly present the effect in the teleplay** and they are so **good-looking** that I cannot bear to drink them. The most special is the pattern sprinkled with matcha powder on the "点 茶". There are **seven different patterns** to choose from, which is **a popular photo spot**.

--Red user @CHAICHAI

## Practices with some controversial feedback (1/2)



NIKE 2016 Chinese New Year Series



Burberry 2019 Chinese New Year Campaign



BALENCIAGA 2020 Qixi Festival Handbag Campaign



2019.01

2020.08

The brand seems to have misunderstood the aesthetics of the Chinese market. 品牌对中国市场的审美好像有什么误解。

Looks like a pirated copy. 看上去像盗版。

--Weibo user @kkw的蜜糖罐子

Such weird family portraits, it gives me goosebumps. 好诡异的全家福,看得我起鸡皮疙瘩。

Obviously, this is **not about Chinese Lunar New** Year, which is a period of time for family reunion, joy and luck. These people look like **actors of horror movies**. 这显然与中国农历新年无关,中国 年是合家团圆、喜气洋洋的日子。这些人看起来就 像恐怖电影的演员。

--Weibo user @像风一般的筱豹

Balenciaga thinks that using the popular "olderaged memes" popular on domestic internet can humorously shorten the distance between the brand and young people, but in fact, it is selfdefeating. 品牌方自以为使用现在国内互联网盛行 的"中老年表情包"可以幽默地拉近和年轻人的距离, 但实际上弄巧成拙。

--Weibo user @YangFanJame

As soon as the official Weibo promotion of the series came out, it received **over 2,500 replies and over 8,000 retweets**, most of which were **criticism**.

Within one day of the campaign's release, the topic #BurberryChineseNewYear# had been viewed by over 500,000 users and commented on 74,000 times on Weibo, which were mostly negative.

That day, the shares of Burberry **fell almost five percent to \$20.93 (16.45 sterling)**, with analysts citing signs of slowing demand in China as the major reason for the drop.

In two days after the campaign was released, the topic #BalenciagaChineseValentineCampaignTasteless (#巴黎 世家七夕广告土) had garnered over **210,000 discussions and 170 million views** on Weibo, and the topic #BalenciagaInsultsChina (#巴黎世家辱华) had over **15 million views and more than 6,000 discussions**.

#### Practices with some controversial feedback (2/2)



2016.01

#### **Giorgio Armani** Year of the Monkey Face Palette

"The font 'Fu' lacks a sense of design and is somewhat perfunctory. 黑体'福'字 缺少设计感,有些敷衍。" --Digitaling user @Zoe

## >>> Notes

2020.08

Louis Vuitton

Men's SS21 Show in Shanghai

"The use of the 'Dragon Dance' element is a failure, paradoxically trying to narrow the distance between the brand and Chinese consumers, but I feel offended after seeing it. '舞龙'元素使用

得很失败, 似是而非地想拉近和中国消费

--Weibo user @ 唯一指定发泄平台

者的距离,看了反而觉得冒犯。

## >> The Chinese zodiac, traditional festival (e.g., CNY) elements could have a lower error tolerance

The Chinese Lunar New Year is **a big marketing node** that can best ignite festival enthusiasm and national feelings. Today, with the **rise of aesthetic confidence and national identity**, any **"appropriation" or "misuse"** of New Year elements may arouse resentment from local consumers.

#### >> A co-branding campaign need to be conducted cautiously

The new generation have begun to **reject marketing gimmicks**. Whether a brand can find **an appropriate collaboration partner** and co-develop **products that are not abrupt but innovative** is the key to leveraging consumers' purchasing power. Otherwise, it may just **backfire**.





2021.01

Balenciaga Year of the Ox Ad "Much like a casino ads. 很像赌场广告。" --Weibo user @隐藏轨迹者

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## **III. How to leverage Guochao?**

- Recap and Takeaways -



## **Recap - International brands using Guochao (1/2)**

Guochao is **not a holistic solution** to winning the competition, the key is **to know & understand your expectations:** to boost **sales**, enhance brand **image**, or maintain the market **vitality**, thus select the **right strategies** (e.g., elements) to play...



BRAND CROSSOVER

✓ To Gain/Pros

✓ Gain instant exposure
✓ Generate popularity & visibility

× To Avoid/Cons

× Potential risk with a **wrong IP, create bad buzz** 

× Unmatched co-branding/design may lower down the brand tonality



✓ Enhance the brand's domestic credibility & legitimacy
 ✓ A double win for the qualitative image on the market

## DEDICATED DESIGN

× High-level investment, sometimes with untrackable "ROI"

× Projects with longer duration **need consistent monitoring** 

✓ Build connections with local customers quickly
 ✓ Create a diverse and inclusive brand image

× Misuse of elements causes consumer resentment

× Bad design and taste can damage the brand image

## **Recap - International brands using Guochao (2/2)**

**Diversified** practices are available to explore, thanks to consumers' interests, brands' assets or China's favorable policies



#### II. SUPPORT LOCAL CULTURE'S DEVELOPMENT

#### **Support Ich\* Preservation**



LOEWE "Family Inheritance 家·承" short video series Showcase paper cutting, shadow puppets, bamboo weaving, and other Chinese ICH in a documentary approach



2 B&H x Aspinal of London Jointly develop Chinese ICH elements, integrate traditional Chinese ethnic cultural patterns and embroidery techniques into British fashion design, and bring Chinese ICH cultural symbols to the world stage

#### **III. DEDICATED DESIGN**

**Design & Style** 

**Designer & Taste** 



**Dior Golden Crane** 

**2 HEAD** China-limited skis with auspicious cloud Hydrangea handbag pattern and archaic font

**Co-branding** 



1 Pepsi-Cola x China Daily 2 Estée Lauder x SHUSHU/TONG daxueconsulting

#### **Inner-land Blending**

1 LVMH 夏桐 Chandon Xi-Nining Xia, since 2013 傲云 Aoyun Yunnan Since 2017





<sup>2</sup> High-level collaboration Strategic cooperation in Yibin, Sichuan since 2019, on infrastructure, sales channels and potentially help the Chinese brands do oversea (Asia)

# ANGEL CHEN-X

H&M x Angel CHEN

"Chinese Kungfu" Collection



UGG x Fengchen WANG Deconstructed design went viral on Chinese social platforms with celebrity branding

## Takeaways - What brands should know about the Guochao trend

International brands' recognition of Guochao will be more appealing to Chinese consumers today



**Domestic Guochao** brands are taking a proportionally higher popularity in the **affordable and mid-market sectors**, the international brands still hold the highest perception in the luxury sector.



Guochao is not exclusive to domestic brands, thus the **opportunities for international brands** too. It started in fashion and is moving to more segments, (e.g., **cosmetics & skincare, automotive, tech, foods & beverage**) and, more should come.



Foreign brands are held to need **more efforts of understanding the Chinese culture**, and embracing the Guochao **"IP" through different practices** (e.g., crossover, incorporating traditional Chinese elements, supporting the locals, etc.). Implement it into **brand strategy, product innovation, and localized design** in a **more relevant way.** 



Brands do not need to limit the Guochao among the Gen-Z, but for more generations (e.g., post-80s, silvers generations). Brands just need the **right elements to connect** with (e.g., a touch of "memories", "vintage").



Labeled as an "international" brand still holds great value in consumers' eyes, yet **it is not enough anymore.** Leveraging Guochao can be considered an upskilled localization, helping to build a stronger emotional connection. Show **how good you are at understanding** the Chinese, culture& spirits, then the emotional connection is built.

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# III. How to leverage Guochao?

- **Bonus** -Nov 8<sup>th</sup> Webinar



## Both traditional and trendy sports can gain public attention in China in 2022

The "inherited sports" endure national pride; The emerging sports gain attention, and generate social dynamism, especially among the Gen-Z

TRADITIONAL SPORTS		
Table Tennis – National sport	Diving – Dream Team	Weightlifting – Record Holder
<ul> <li>32 Olympic golds, won golds in all the four events for</li> </ul>	- 47 Olympic golds - 112 FINA World	- 38 Olympic golds - Chinese men and women
three consecutive Olympics	Championships golds, sweep	weightlifting have 10 and 14
- 148 World Table Tennis Championships golds	all 13 golds at the just- concluded 2022 worlds	world records in 21 events respectively
*historical accumulated achievements, across the teams		
TOKY0.2020		
BEI).	TRENDY SPORTS	
	Skiing	
	<ul> <li>Chinese ski team hits a record high (5 golds and 3 silvers) with the amazing performance of Chinese athletes represented by Eileen Gu and Yiming Su in the 2022 Beijing Olympics, which attracted the public's attention.</li> </ul>	
Freestyle skiing enowhearding ski jumping alpine skiing and other events		

Freestyle skiing, snowboarding, ski jumping, alpine skiing, and other events are expected to **flourish** in the future. (According to the General Administration of Sport, the total scale of the Chinese ice and snow industry in 2020 has reached ¥600 billion. By 2025, the total scale may reach ¥1 trillion.) China plans to become the next big ski nation. daxueconsulting



#### **EMERGING SPORTS / ACTIVITIES** #Popular photo spot拍照出片

**KEY** WORDS #Red小红书 #Novice-friendly新手友好

#### #Social attributes社交属性 #Gender-friendly性别友好 Frisbee

During the Qingming holiday this year, the search volume related to Frisbee on Red increased 24-fold compared with last year, and the Y-O-Y growth rate in May increased to 62 times. "Flying disc's" 飞盘 (Frisbee's Chinese name) Baidu Index increased sevenfold in 2022.

#### **Flag Football**

Beginning in 2021g3, flag football has become increasingly popular among young people. On Red, compared with October 2021. the number of relevant notes about flag football in March 2022 on Red has increased by 5,990%, while the search index has increased by 4,279%.



腰旗橄榄球 🥔 想传给你全力奔跑的能量 虽然排一下确实疼 但是接到球更开心啊!

飞盘 ❷火了这么久、一直跃跃欲试、最近终于3 ♥ 1933 \$ 549 @ 115

#### Camping

From January to May 2021, the search volume of camping on Red increased by 428% compared with the same period in 2020. As of now, there have been more than 3.9 million "camping" related notes.



- ♥ 3725 ☆ 5337 ⊙ 180
- 海|超治愈海边露营体验。小众海岛露营

5秋的上海,非常适合露营的季节 的上三五好友一起吹吹海风,看着旱空 是超级舒适、治愈的体验了

995889 D

## **#1 - DAXUE "NEWSLETTER" FOR THE LUXURY 1/2**

The most recent Guochao activations by the luxury industry, FW 2022

#### 2022 Nov, Coach, & White Rabbit



coach蔻驰联名国潮大白兔 👹 法棍包吼吼看







#### 2022, LV, Valentino





不去也罢的阿那亚、秦皇岛旅游攻略 -

2019阿那亚 旅游攻.

F可用FTTF FF可用FTTF FF可用F







LV

Valentino





niches, modern, exotic, spiritual (Buddhist) and, it's an "unexplored"/niche in China

dop设计 2022-10-19 12:00 发表于上海

以下文章来源于真叫卢俊,作者真叫卢俊团队

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coach studio法棍包 🤌 高级质感黑银配色

配上国潮大白兔奶糖

精致感 十 小可爱! 甜酷欲感 呵

## **#1 - DAXUE "NEWSLETTER" FOR THE LUXURY 2/2**

The most recent Guochao activations by the luxury industry, now!

Nov 2022, Louis Vuitton

#### **UP-TO-DATE TOPIC**



A dedicated game designed via WeChat mini program

#### **TRENDY RAPPER**



Music by 马思唯 啥子范 Chinese rappers from Chengdu, with regional features (e.g., accent & narratives, personal style, lyrics)

#### LOUIS VUITTON

#### **TRENDY RETAIL AREA**



据路易威登表示,你厅室内设计以路易威登 Objets Nomades 旅行家居系列为特色,与陆新雄、周铁 伦、南川道盛等中国当代艺术家的作品共同点缀若内 部空间,影显了品牌与本土文化的深度锻技,也为顾 客打造出独有的成装氛围。







Taikoo Li, Chengdu Inner land capital, Southwest China

## **#2 - DAXUE "NEWSLETTER" FOR THE F&B**

#### The most recent Guochao activations as "fusion" F&B

#### The New Baijiu, 2022

For the YOUNG generation Tabb 堂白 (by Luzhou Laojiao 泸州老窖)

## A dedicated **packaging design**, tone of voices

Tabb堂白 常态异常...



 ¥228.00 价格 ×288 2件包邮
 查看优惠 > Tabb堂白 常态异常 単瓶包邮 可叠加优惠券 - 500
m<sup>1\*1</sup>
 承 法雪型白漬 / 41.7% ABV / 5年陈 / 四川泸州 / 线根无添加无句 分享 兒





## 结合传统、现代酿造工艺,三个月合作超百家酒吧,堂白如何颠覆传统白酒认知

原创 任子勋 红碗社 2022-05-13 09:42 发表于湖北

A Baiju that is **more** suitable for making cocktails





#### New Starbucks Shop, opened in 2021 In South China Fujian

"中国风"成新趋势:传统文化催生新时尚,商业体验融入在地文化 | iziRetail逸芮

原创 iziRetail iziRetail逸芮 2022-10-31 08:10 发表于上海



#### What is the difference? IPs vs. Guochao vs. Localization?

#### IPs

**One element,** that can be leveraged, such as a brand, a persona, a pop symbol, etc.

#### Guochao

A concept, incl. brands, products, innovations and activations designed with Chinese spirits

#### Localization

Brand localization, such as translation, and adaptation of the messaging house, with no local design thinking & innovation evolvement

STAY UPDATED ON CHINA MARKET INSIGHTS











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