## 2022 | AYO 500FOR500 Startup-MNC Innovation Report

500 Chinese Startups Rank the Innovation of Fortune 500s

A Report Analyzed and Surveyed by





























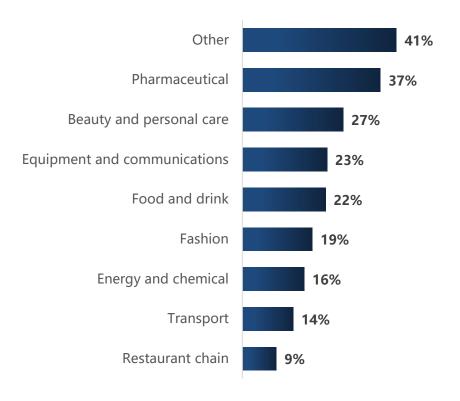




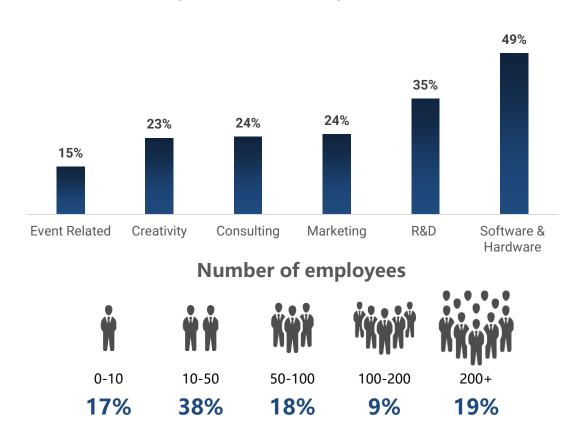


## More about the 511 surveyed startups

#### The industries they serve (multiple selection)



#### The main products of the respondents business

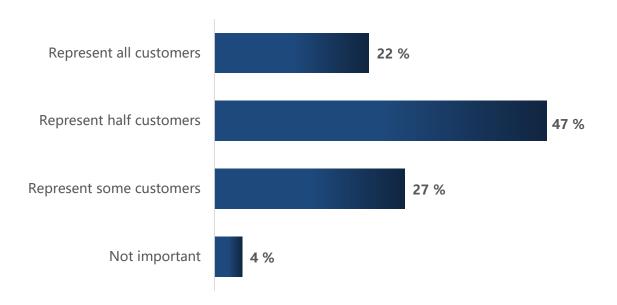




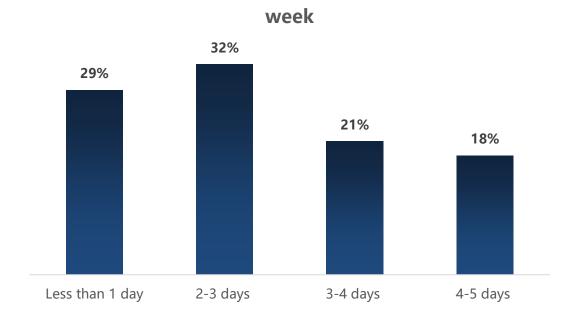


## The startups we surveyed value their MNC clients

#### **Importance of the Fortune 500s as customers**



#### Average time spent serving MNC clients per



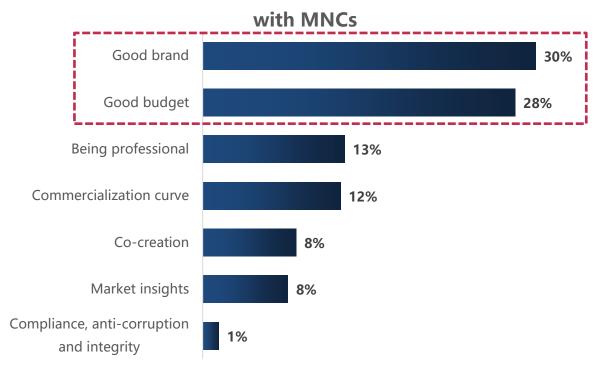




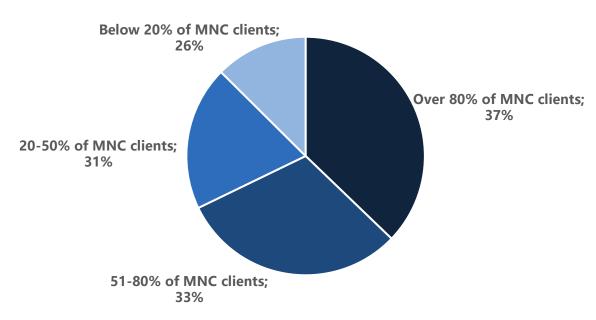
## Startups value brand and budget of MNC clients

However, startups that value the brand name of MNC clients are also more likely to have more MNC clients.

#### Most valued aspects by startups when working



## Startups that responded "brand" according to their percentage of MNC clients last year

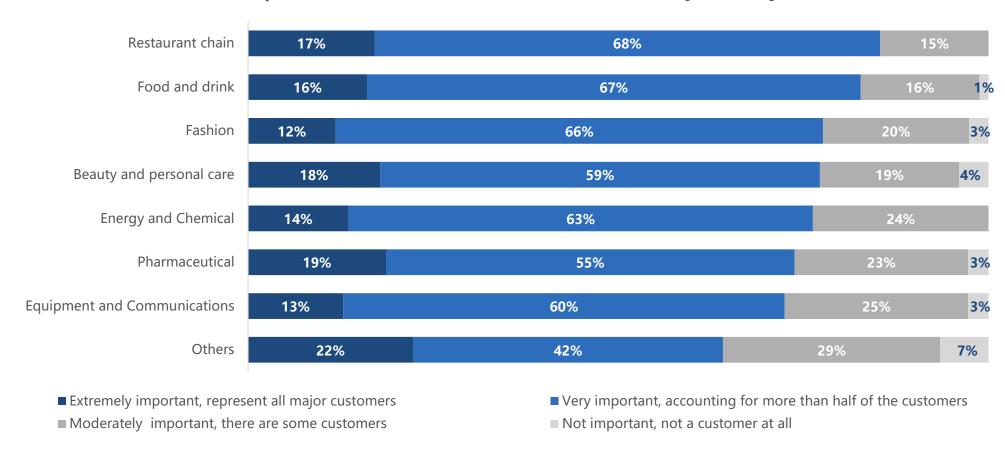






## MNCs are regarded as important by statrups from multiple industries

#### Importance of the Fortune 500s as customers by industry



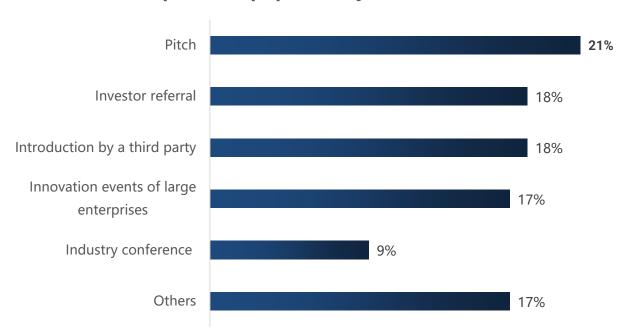




# Pitches are crucial for startups to meet MNC clients, but innovation events are key for tech

Although pitches are the most popular way to connect with MNCs, innovation activities by large enterprises seem to be preferred within science and technology-related industries and introduction by a third party within the beauty and fashion industries.





#### Most popular way to connect with MNCs for each industry

#### Innovation event of large enterprises

- Equipment and communication at 25%
- Energy and Chemical at 24%
- Restaurant chain at 24 %
- Pharmaceutical at 19%

#### Introduction by a third party

- Beauty & Personal care at 23%
- Fashion at 22%

#### **Investor referral**

- Transport at 23%
- Food & Drink at 22%



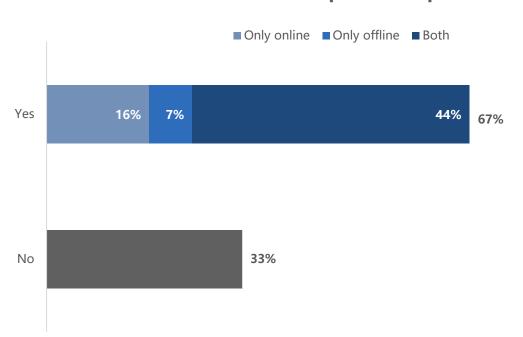




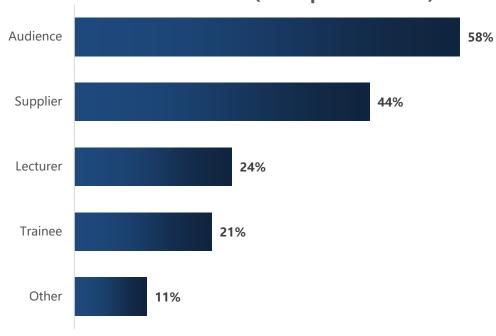
### Online events are the top way to engage startups

Most of respondents who participated in offline events related to MNCs were also engaged online. Surprisingly 44% of the respondents had a supplier role during these events, meaning that they are also occasions for startups to do business.

## In the past year, have you participated in any activities related to the top 500 companies?



## The role of startups during events with Fortune 500s (multiple selection)

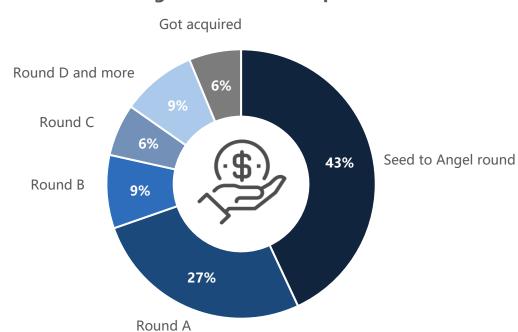




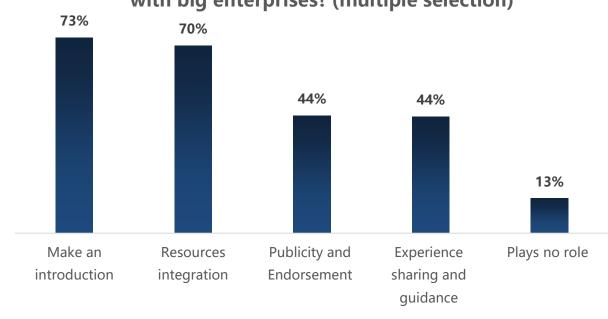


## Investors are often key for startups to reach MNC clients

#### Funding round of the respondents



## What role do investors play in startups' relationship with big enterprises? (multiple selection)



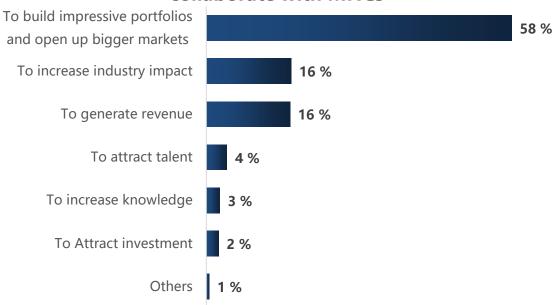




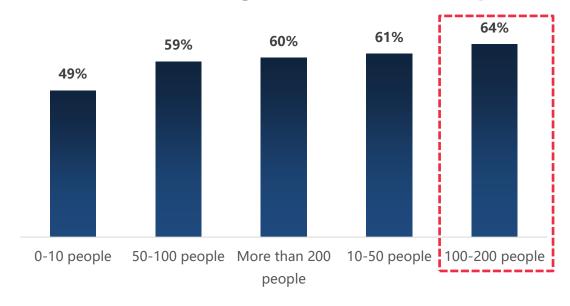
### Startups want to collaborate with MNCs to reach benchmarks & new markets

The larger a startup is, the more eager they are to collaborate with MNCs to reach benchmarks and expand new markets.

## Most popular reason why startups want to collaborate with MNCs



## Importance of reaching benchmarks and open new markets according to the size of the startup



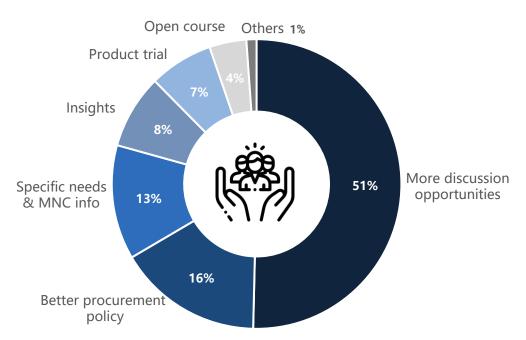




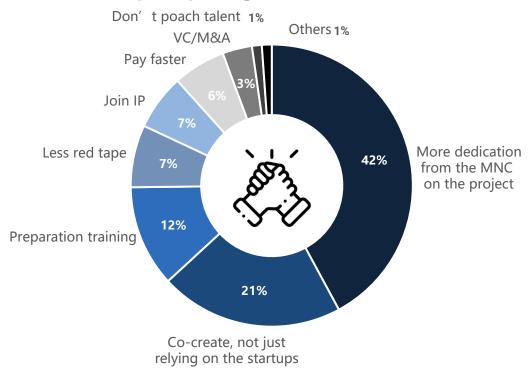
#### MNCs support before and during collaboration

Startups find MNCs hard to reach. Thus, startups want open communication channels and a more relaxed supplier policy. When collaborating, startups wish they have a dedicated group to team up with, to really work with MNCs and not just be a regular supplier.

## When not collaborating, what support do startups hope to get from Fortune 500s



## When collaborating, what support do startups hope to get from Fortune 500s







#### Startups believe their professionalism and tech attract MNC clients

When asked about their own competitive advantages, the majority of startups said it was their professionalism that attracts MNC clients.

## What do you believe are your competitive advantages in attracting Fortune 500 clients?



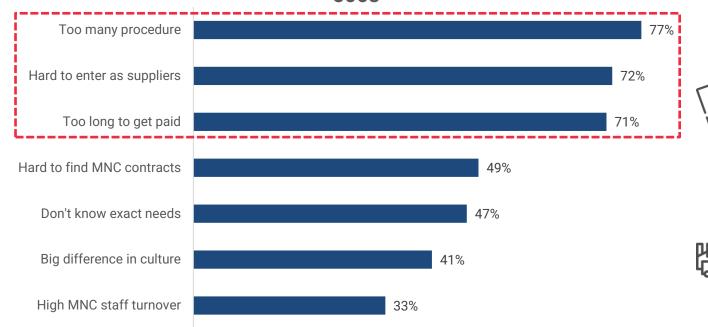




#### Heavy bureaucracy is the biggest barrier for startups to collaborate with MNCs

When asking startups about the biggest challenge they face when collaborating with MNCs, they all pointed out the complexity and bureaucracy linked to the big size of MNCs.

## Biggest challenge faced when collaborating with Fortune 500s



#### **Biggest challenge for each industry**

#### Too many procedures

- Energy & Chemical at 88%
- Food & Drinks at 85%
- Equipment & Communication at 85 %
- Transport at 83%
- Beauty & Personal care at 82%
- Pharmaceutical at 79%

#### Difficult for suppliers to enter

- Restaurant chain at 85%
- Fashion at 84%

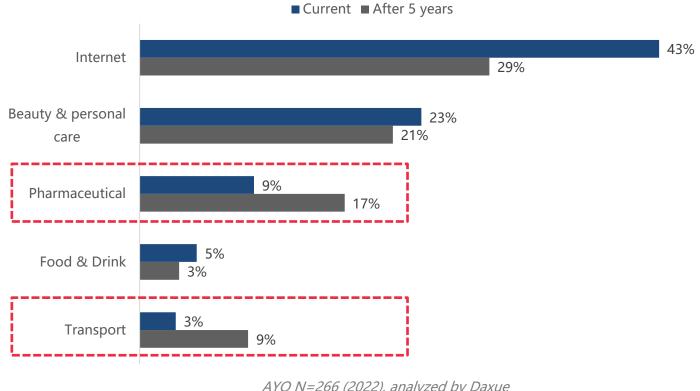




## Chinese startups have high hopes for digitalisation in pharma & transport

After the Internet, Chinese MNC respondents believe that the beauty and pharma industries will be the most digitalised and innovative in the next 5 years. Pharma and transport companies have to make great leaps in digitalization and innovation in the next 5 years.

## Comparation between industries that believed to be most digitalised and innovative



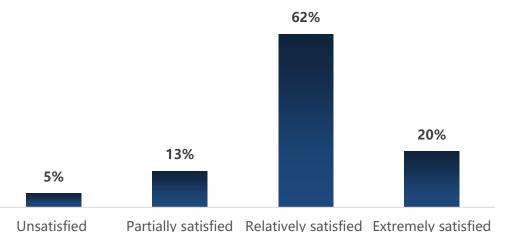




### Startups believe MNCs have room to improve when it comes to innovating

The most important thing a MNC can do, in the eyes of startups, is launching new products.

# Evaluation of innovation events of large enterprises by startups



What kind of innovations do startups expect from Fortune 500s



**73%** of startups expect Fortune 500 companies to launch more new products



**27%** of startups said that Fortune 500 should focus on **innovation on the business model of existing product** 





## **Most Popular MNCs for Startup Collaboration**

通用汽车 吹菜雅 远景科技集团 Aecom 安踏 雅诗兰黛 ASM 戴姆勒 可口可乐 参天 浦发 强生 东湖集团 Visa <sub>神华</sub> 中国联通 天境生物 招商银行 光明 艾伯维 宝武钢铁 逸仙 一汽解放

## TOP 5

1. Sanofi (赛诺菲)

Chosen by 5% of all respondents

2. L' Oréal (欧莱雅)

Chosen by 4% of all respondents

3. Huawei (华为)

Chosen by 3% of all respondents

4. BMW (宝马)

Chosen by 2% of all respondents

5. AstraZeneca (阿斯利康)

Chosen by 2% of all respondents





## **Most Wanted MNCs for Startup Collaboration**

达索 东方生物 中国联通 Lululemon 上海飞机制造有限公司

## TOP 5

1. Sanofi (赛诺菲)

Chosen by 7% of all respondents

2. L' Oréal (欧莱

sen by 6% of all respondents

3. Huawei (华为)

Chosen by 6% of all respondents

4. AstraZeneca (阿斯利康)

Chosen by 5% of all respondents

5. Pfizer (辉瑞)

Chosen by 4% of all respondents





## Most Agile MNCs according to startups

沃飞航空 大金空调 惠普 雅诗兰黛 道恩集团 LVMH 东鹏瓷砖 长安汽车 鄂尔多斯 伊利 微创医疗 戴姆勒 上海机场集团 达能 infor 中国联通 ASM 马自达 农夫山泉 优衣库 默沙东 阿迪达斯

## **TOP 5**

1. Huawei (华为)

Chosen by 13% of all respondents

2. L' Oréal (欧莱

en by 12% of all respondents

3. Sanofi (赛诺菲)

Chosen by 10% of all respondents

4. AstraZeneca (阿斯利康)

Chosen by 7% of all respondents

5. Unilever (联合利华)

Chosen by 5% of all respondents





## MNC innovation events startups have heard of or participated in

普华永道 腾讯 海尔 中国石油 中天钢铁 默沙东 美的 可口可乐 理光集团 星巴克宜家 拜耳 麦腾 CCFA 东软医疗 中国人寿 恒瑞医药 奔驰 字节跳动 **WAIC** 施耐德 国药集团 比亚迪 艾默生 资生堂 来伊份 思科 百联集团 Stripe KFC 开云集团 复兴集团 红杉 霍尼韦尔-启迪 Nike 张江集团 宝武钢铁 沃尔沃 百事 工商银行 中国移动 **IBM** CIO论坛

## **TOP 5**

1. L' Oréal (欧莱雅)

Chosen by 10% of all respondents

2. Sanofi (赛诺菲)

Chosen by 9% of all respondents

3. Huawei (华为)

Chosen by 5% of all respondents

4. Takeda (武田制药)

Chosen by 4% of all respondents

5. Microsoft (微软)

Chosen by 4% of all respondents





## MNCs startups would like to work for

We asked startups if they were to change jobs tomorrow, which MNC they would like to go to

武田制药 中科润达 通用电器 英伟达 资生堂 中哲集团 招商银行 蓝标 普华永道 诺诚健华 迪卡侬 Fiture 飞利浦 药明康德 百济神州 索尼 高盛 震坤行 柳钢集团 亚马逊 Inditex 中国人寿 中国银行 达索 SpaceX 交通银行 罗氏 小米

## TOP 5

1. L' Oréal (欧莱雅)

Chosen by 6% of all respondents

2. Huawei (华为)

Chosen by 4% of all respondents

3. Sanofi (赛诺菲)

Chosen by 4% of all respondents

4. Microsoft (微软)

Chosen by 3% of all respondents

5. LVMH

Chosen by 3% of all respondents









# Most Innovative MNC Automotive Category

**TESLA** 

**BYD** 

**PORSCHE** 

**VOLKSWAGEN** 

**AUDI** 





# Most Innovative MNC Chemicals Category

**3M** 

**SINOPEC** 

**BASF** 

**DOW CHEMICAL** 

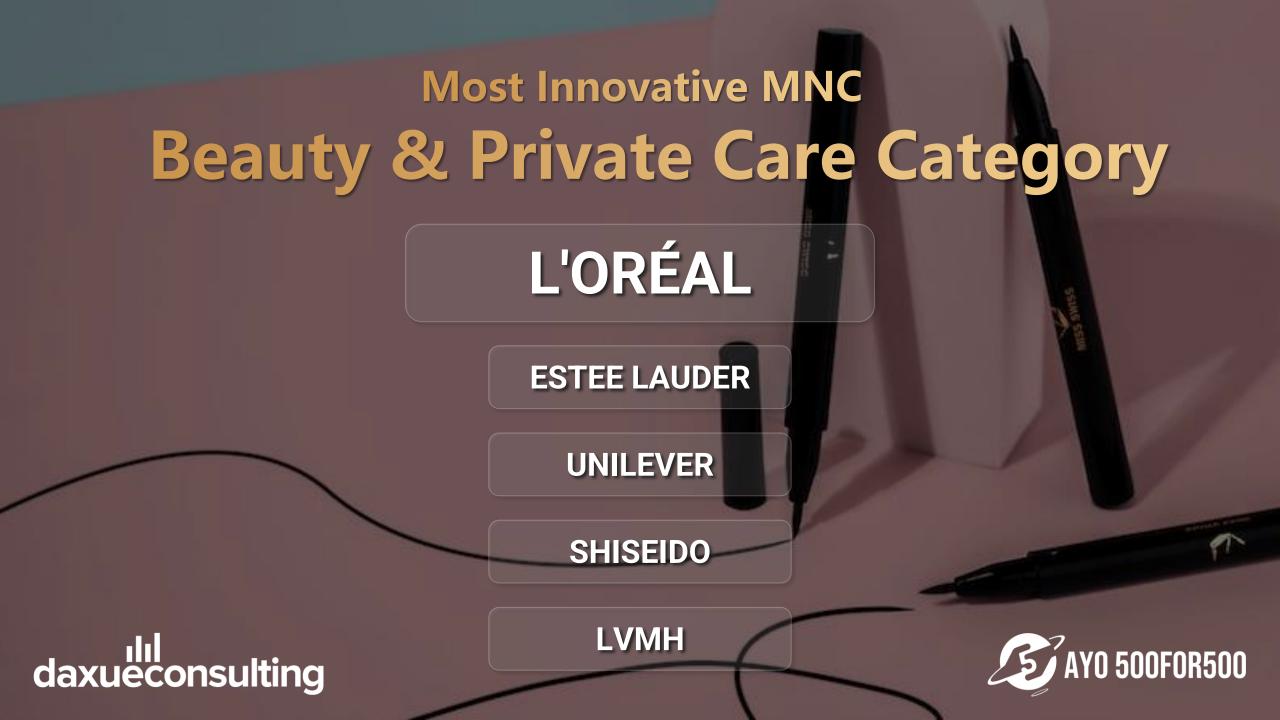
**DUPONT** 







daxueconsulting





## **Most Innovative MNC**

## Food & Beverage Category

## NESTLÉ

**PEPSI** 

**ABINBEV** 

COCA-COLA

**MARS** 





# Most Innovative MNC Pharmaceutical Category

**PFIZER** 

**SANOFI** 

**ROCHE** 

**NOVARTIS** 

**TAKEDA** 











We guide businesses to holistic growth in China and beyond

## **Our services & methodologies**

A few of our many methods which make up our four pillars of services to guide brands to growth in China

#### MANAGEMENT CONSULTING **BRANDING** MARKET RESEARCH MARKETING CONSULTING Market Entry Strategy Marketing expenses Brand awareness & **Co-Branding Strategy** sentiment analysis optimization 品牌 **Brand Naming** Scaling-up Plan Concept dev. & testing Consumer persona definition **Brand creation** Sensory Research Sales playbook Brand messaging strategy Brand book development Open innovation Market Sizing Brand (re)positioning



## 400+ clients for the past 10 years

#### Examples of references







































































ZWILLING J.A.HENCKELS

























































L÷DL

International Trade Centre







香港 HONG KONG INTERNATIONAL MIRPORT





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BOON EDAM











Elizabeth Arden







SWITZERLAND GLOBAL ENTERPRISE

UnionPay 記録











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Phynova



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AllianceFrancai:

kimrobinson







WORLD TRADE







Australian Government













Diz Deutsche Geseitschaft für Infarnationale Zusammenarbeit (GIZ) GmöH



**(3)** 



VISPECTIVA





Lenovo.



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#### **Press release**

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